

UNIVERSITY OF BIRMINGHAM

University of Birmingham
Research at Birmingham

A household-based community health worker programme for non-communicable disease, malnutrition, tuberculosis, HIV and maternal health

Wroe, Emily B; Nhlema, Basimenye; Dunbar, Elizabeth L; Kulinkina, Alexandra V; Kachimanga, Chiyembekezo; Aron, Moses; Dullie, Luckson; Makungwa, Henry; Chabwera, Benson; Phiri, Benson; Nazimera, Lawrence; Ndarama, Enoch P L; Michaelis, Annie; McBain, Ryan; Brown, Celia; Palazuelos, Daniel; Lilford, Richard; Watson, Samuel I

DOI:

[10.1136/bmjgh-2021-006535](https://doi.org/10.1136/bmjgh-2021-006535)

License:

Creative Commons: Attribution-NonCommercial (CC BY-NC)

Document Version

Publisher's PDF, also known as Version of record

Citation for published version (Harvard):

Wroe, EB, Nhlema, B, Dunbar, EL, Kulinkina, AV, Kachimanga, C, Aron, M, Dullie, L, Makungwa, H, Chabwera, B, Phiri, B, Nazimera, L, Ndarama, EPL, Michaelis, A, McBain, R, Brown, C, Palazuelos, D, Lilford, R & Watson, SI 2021, 'A household-based community health worker programme for non-communicable disease, malnutrition, tuberculosis, HIV and maternal health: a stepped-wedge cluster randomised controlled trial in Neno District, Malawi', *BMJ Global Health*, vol. 6, no. 9, e006535. <https://doi.org/10.1136/bmjgh-2021-006535>

[Link to publication on Research at Birmingham portal](#)

General rights

Unless a licence is specified above, all rights (including copyright and moral rights) in this document are retained by the authors and/or the copyright holders. The express permission of the copyright holder must be obtained for any use of this material other than for purposes permitted by law.

- Users may freely distribute the URL that is used to identify this publication.
- Users may download and/or print one copy of the publication from the University of Birmingham research portal for the purpose of private study or non-commercial research.
- User may use extracts from the document in line with the concept of 'fair dealing' under the Copyright, Designs and Patents Act 1988 (?)
- Users may not further distribute the material nor use it for the purposes of commercial gain.

Where a licence is displayed above, please note the terms and conditions of the licence govern your use of this document.

When citing, please reference the published version.



Take down policy

While the University of Birmingham exercises care and attention in making items available there are rare occasions when an item has been uploaded in error or has been deemed to be commercially or otherwise sensitive.

If you believe that this is the case for this document, please contact UBIRA@lists.bham.ac.uk providing details and we will remove access to the work immediately and investigate.

Download date: 18. Apr. 2024

A household-based community health worker programme for non-communicable disease, malnutrition, tuberculosis, HIV and maternal health: a stepped-wedge cluster randomised controlled trial in Neno District, Malawi

Emily B Wroe ,^{1,2,3} Basimenye Nhlema,¹ Elizabeth L Dunbar,^{1,4} Alexandra V Kulinkina,^{1,5,6} Chiyembekezo Kachimanga,¹ Moses Aron,¹ Luckson Dullie,¹ Henry Makungwa,¹ Benson Chabwera,¹ Benson Phiri,¹ Lawrence Nazimera,⁷ Enoch P L Ndarama,⁷ Annie Michaelis,⁸ Ryan McBain,^{8,9} Celia Brown,¹⁰ Daniel Palazuelos,^{2,3,8} Richard Lilford ,¹¹ Samuel I Watson¹¹

To cite: Wroe EB, Nhlema B, Dunbar EL, *et al.* A household-based community health worker programme for non-communicable disease, malnutrition, tuberculosis, HIV and maternal health: a stepped-wedge cluster randomised controlled trial in Neno District, Malawi. *BMJ Global Health* 2021;**6**:e006535. doi:10.1136/bmjgh-2021-006535

Handling editor Stephanie M Topp

► Additional supplemental material is published online only. To view, please visit the journal online (<http://dx.doi.org/10.1136/bmjgh-2021-006535>).

Received 5 June 2021

Accepted 27 August 2021



© Author(s) (or their employer(s)) 2021. Re-use permitted under CC BY-NC. No commercial re-use. See rights and permissions. Published by BMJ.

For numbered affiliations see end of article.

Correspondence to
Dr Emily B Wroe;
emwroe@gmail.com

ABSTRACT

Background Community health worker (CHW) programmes are a valuable component of primary care in resource-poor settings. The evidence supporting their effectiveness generally shows improvements in disease-specific outcomes relative to the absence of a CHW programme. In this study, we evaluated expanding an existing HIV and tuberculosis (TB) disease-specific CHW programme into a polyvalent, household-based model that subsequently included non-communicable diseases (NCDs), malnutrition and TB screening, as well as family planning and antenatal care (ANC).

Methods We conducted a stepped-wedge cluster randomised controlled trial in Neno District, Malawi. Six clusters of approximately 20 000 residents were formed from the catchment areas of 11 healthcare facilities. The intervention roll-out was staggered every 3 months over 18 months, with CHWs receiving a 5-day foundational training for their new tasks and assigned 20–40 households for monthly (or more frequent) visits.

Findings The intervention resulted in a decrease of approximately 20% in the rate of patients defaulting from chronic NCD care each month (−0.8 percentage points (pp) (95% credible interval: −2.5 to 0.5)) while maintaining the already low default rates for HIV patients (0.0 pp, 95% CI: −0.6 to 0.5). First trimester ANC attendance increased by approximately 30% (6.5pp (−0.3, 15.8)) and paediatric malnutrition case finding declined by 10% (−0.6 per 1000 (95% CI −2.5 to 0.8)). There were no changes in TB programme outcomes, potentially due to data challenges.

Interpretation CHW programmes can be successfully expanded to more comprehensively address health needs in a population, although programmes should be carefully tailored to CHW and health system capacity.

Key questions

What is already known?

- There is extensive literature documenting and evaluating community health worker (CHW) programmes.
- However, most CHW literature in low-income and middle-income countries examines single health issues, most commonly maternal and child health, HIV and malaria.
- Overall, there is little high-quality evidence comparing CHW programmes that focus on single programmatic areas with those that cover a broad range of areas, and whether expanding programmes improves coverage for a broader range of health conditions with better clinical and health system outcomes in areas of existing coverage.

What are the new findings?

- This study presents a stepped-wedge cluster randomised controlled trial of a polyvalent CHW programme covering HIV, tuberculosis (TB), non-communicable diseases and maternal and child health versus an HIV and TB-specific programme in Malawi.
- Improvements were observed in antenatal care attendance and rates of default from chronic care with no evidence of a change in the default rate from HIV care, which was already covered by the previous programme with very strong results.
- Evidence of improvement in paediatric malnutrition and TB case finding were not detected.

INTRODUCTION

Community health worker (CHW) programmes have been recognised as integral parts of national and local health systems,

Key questions

What do the new findings imply?

- ▶ Community health worker (CHW) programmes can be successfully expanded to improve health coverage by addressing multiple health areas, particularly where their role involves community linkage to care, ensuring or encouraging attendance at clinics and appointments, and identifying defaulting patients.
- ▶ For more complex tasks, such as identifying cases of malnutrition or collecting sputum samples, improvements may be harder to achieve, which may be explained by the strength of and integration with the primary healthcare system.
- ▶ Results from CHW programmes are also likely to be highly context specific; this programme prioritised strong leadership structure, financial remuneration and high-quality training and supervision.

linking community members with primary care.¹ Hence, several low-income and middle-income countries have implemented CHW programmes in the last two decades with the aim of improving access to care,²⁻⁴ especially for vulnerable populations.^{5 6} In recognition of their cost-effectiveness, there has been a push by institutions to finance the institutionalisation of CHWs in order to improve access to high-quality care.⁴

CHWs are community members outside of the formal nursing or medical profession who are trained to perform tasks ranging from health education, screening for diseases/case finding, referral and accompaniment to care, and sometimes delivery of basic health services.^{3 7} In sub-Saharan Africa, CHWs are most often engaged in areas of maternal and child health, malnutrition, family planning and infectious diseases such as HIV and tuberculosis (TB).^{2 3} A recent review found that—between 2005 and 2014—half of the published research studies on CHW programmes were from Africa, with 35% focusing on maternal child health and 16% on HIV. Studies in non-communicable diseases (NCDs) and mental health were less common, each contributing approximately 4% of the research during this period.³

At present, rigorous evaluations tend to focus primarily on one area of a CHW programme, such as maternal health,⁸ child health,⁹ HIV^{10 11} or TB.^{3 12} In the context of HIV, CHWs have played important roles in adherence counselling,¹³ defaulter tracking and linking patients to social support.³ In maternal and child health, introduction of CHWs alone or in combination with facility-based improvements has increased uptake of services,¹⁴ first trimester antenatal care (ANC) visits¹⁵ and a reduction in under-5 mortality.⁹ Working with CHWs in NCD programmes remains limited and primarily focused on health promotion and prevention, such as screening for cardiovascular disease and cervical cancer, though there is growing interest in incorporating NCDs into CHW programmes.¹⁶⁻²⁰ In Ghana, for example, despite NCDs not being part of the formal programme, CHWs reported working on NCDs in nine out of 10 regions.²¹ To date, there are very few examples of evaluations of polyvalent

CHW programmes that incorporate multiple conditions in their care provision model.³

CHWs in Malawi

In Malawi, the Community Health Strategy (2017–2022) focuses on increasing primary care delivery through health surveillance assistants (HSAs), a small cadre of government-supported CHWs based at community clinics, each serving approximately 250 households in areas of malaria treatment, immunisations, environmental health, and maternal and newborn health.²² However, an evaluation of the role of HSAs in community-based maternal and neonatal care showed that only 30% of pregnant women received a home visit during pregnancy and only 11% received a postpartum visit within 3 days of delivery.²³ Furthermore, there was evidence of inequity, with women of higher socioeconomic status being more likely to receive home visits while pregnant.²⁴

In Neno District, Malawi, since 2007 an additional cadre of CHWs work alongside the HSAs on HIV and TB. They possess a comparatively lower level of skills relative to HSAs but have a higher ratio of CHWs to the population.^{11 25} Partly as a result of the initial CHW programme, Neno district has had the highest rates of HIV retention and survival in Malawi.²⁵ The new polyvalent 'Household Model' (HHM) CHW programme is unique to Neno district. Under the HHM, a CHW is assigned to households rather than patients, and focuses on a set of priority conditions including HIV, TB, paediatric malnutrition, maternal and child health, and NCDs. The programme was launched in 2017 and rolled out in a random order to 11 health facility catchment areas clustered into six groups following the principles of a stepped-wedge cluster randomised controlled trial (cRCT) design.²⁶ The study protocol has been previously published,²⁷ with the results of the study reported in this manuscript.

METHODS

Setting

Neno is an impoverished, rural district of approximately 165 000 people in Malawi.²⁸ There are no tarmac roads, and only 3.4% have electricity.²⁹ The district is served by 14 health facilities including 12 primary care centres and two hospitals, all operated by and overseen by the Ministry of Health (MOH). From 2007, Partners In Health, an international non-governmental organisation, was invited by the MOH to support service delivery in Neno.

Study design and participants

The intervention was implemented using a stepped-wedge cRCT design between September 2016 and November 2018. Six clusters were formed incorporating one or more of the 11 health facilities and their catchment areas, which were: (1) geographically contiguous and (2) approximately equal in population. The remaining three health facilities in Neno district were not included; two had previously served as pilot facilities

of an earlier model focused on maternal health and the third opened just before study roll-out and thus directly adopted the HHM. The main outcomes of the study (described below) all related to diagnosis and utilisation of health services, so within each cluster, all residents or relevant active patients (depending on the outcome) of the catchment areas formed the cohort. The intervention was implemented in a new cluster every 3 months.

Randomisation and masking

The intervention roll-out occurred in accordance with the stepped-wedge study design, with the order determined by a random number generator. Starting in March 2017, a new cluster received the intervention every 3 months until all clusters had received the intervention. Given the nature of the intervention, it was not possible to mask the participants, implementers or research team to a cluster's intervention status.

Procedures

Implementation of the HHM included expanding coverage to all households in the district, incorporating new disease areas, redesigning training curricula, retraining of existing CHWs, recruitment and training of additional CHWs, enhancing CHW supervision with an introduction of two supervisory cadres and updating data collection tools and monitoring methods. The key differences between the HHM and the previous CHW model are identified in [table 1](#), based on categories defined by the CHW Assessment and Improvement Matrix.^{27 30 31}

Houses were geographically grouped, and each CHW was assigned to visit 20–40 households each month. Home visits included education and screening for multiple conditions including sexually transmitted infections, TB (via sputum collection), HIV and paediatric malnutrition (via mid-upper arm circumference, MUAC), enrolment of pregnant women into ANC, and referral or accompaniment of symptomatic household members to clinic, as needed. This involved identifying community members not already diagnosed or enrolled in care and linking them to the clinic. Accompaniment here means walking with a client to the facility to help navigate the medical screening and care processes.¹⁵ Patients enrolled in integrated chronic care clinics for HIV and NCDs were visited more frequently, with CHWs conducting treatment and adherence counselling, identification of medication side effects, psychosocial support, screening for other conditions (eg, TB), and missed visits tracking (see online supplemental material 1 on CHW Accompaniments, Referrals and Home Visits).

HSAs, the government cadre of CHWs, remained largely facility based, with a ratio of one to approximately 500 households in intervention areas, well above the recommended ratio of 1 HSA to 1000 people. Site Supervisors, also based at facilities, partnered directly with HSAs on programmatic priorities, troubleshooting and data review ([box 1](#)). The priority conditions for CHWs were

consistent with those emphasised in the Health Sector Strategic Plan and gaps identified in Neno district.²⁷

Each quarter, an initial household mapping exercise was carried out in the new intervention area to determine the number of additional CHWs needed. To maintain the ratio of 20–40 households per CHW, an additional 252 CHWs were recruited for a total of 935 CHWs in the trial. The new CHWs were recruited in collaboration with the MOH and community leadership using selection criteria which required candidates to be able to read, write and live in the village they were serving.³²

A new cadre of senior CHWs was introduced in order to provide supervision, mentorship and support to CHWs at the village level. The senior CHWs, selected out of existing high-performing CHWs, liaised directly with an existing site supervisor who was positioned at each of the 11 health facilities and was responsible for communication and collaboration with clinical staff ([Box 1](#)).

All CHWs underwent a 5-day foundational training that introduced the programme and skills needed to conduct their activities. CHWs were assessed at the end of this training to ensure they were deployment ready and to identify CHWs who may need additional mentorship. Senior CHWs underwent the foundational training as well as an additional 2-day training on mentorship and supervision procedures, which included quarterly spot-checks of all CHWs to assess performance and identify areas for support.

The HHM programme held routine structured meetings to review data and discuss areas for improvement. These meetings happened at each level of data aggregation. First, monthly meetings were held at the village level between the senior CHWs and their CHWs for data aggregation (from household level to village level). Second, senior CHWs met with facility-based CHW site supervisors for additional data review and aggregation (from village level to health facility catchment area level). Third, monthly meetings were held to share and review data directly with HSAs and other clinical staff. Site supervisors and HSAs used a structured checklist to identify any nutrition or TB clients that missed a visit or might need additional support, which was communicated to the CHW following those households. This allowed a much higher number of home visits to these clients than the HSA programme alone was capacitated for. Finally, management meetings to review staffing, data and performance were held at the district level. The process monitoring data captured by CHWs in paper registers and aggregated monthly were used for internal monitoring and quality improvement (see online supplemental material 2 on HHM form overview). Data used for the stepped-wedge cRCT evaluation are described below.

Data sources

Data used for evaluating this intervention were sourced from three data systems:

1. District Health Information Software II (DHIS2) system maintained by the Malawi MoH, where data from

Table 1 Key elements of the household model

	Previous HIV/TB model of CHWs in Neno District	Household model
Role and recruitment		
Conditions Addressed	HIV, TB	HIV, TB, NCDs, STIs, family planning, maternal and neonatal health, paediatric malnutrition.
Ratios	1 CHW for ~5 to 8 HIV or patients with TB	1 CHW for 20–40 households
Recruitment	<ul style="list-style-type: none"> ▶ CHWs nominated from community leadership. ▶ Must live in catchment area and demonstrate willingness to work as a volunteer. 	<ul style="list-style-type: none"> ▶ A mapping exercise to ensure every household was assigned a CHW was added to the process. ▶ CHWs identified by HSAs and local leaders then vetted by the community. Then the endorsed candidates undergo literacy test and those who pass become CHWs after being trained.
Training and Mentorship	1 day foundational training with quarterly refreshers.	<ul style="list-style-type: none"> ▶ 5-day foundational training with quarterly refreshers ▶ Addition 2-day training for senior CHW cadre to perform additional duties of mentorship and quarterly spot-checks
Accreditation	In both models, CHWs who complete their training are given certificates signed by Partners In Health (PIH) and local Ministry of Health (MOH).	
Equipment and Supplies	Paper registers	Paper registers, home visit checklists, referral forms, MUAC tape, supplies for collecting sputum; job aids, bicycles for senior CHWs, carrier bags
Supervision	CHW cadre reported to CHW Site Supervisor with ratios up to 100:1	Addition of senior CHW (box 1).
Incentives	Monthly flat stipend plus additional amount per patient assigned.	Monthly flat stipend set, roughly equivalent to Malawi minimum wage, which represented a modest raise for the majority of CHWs
Community involvement	Community groups are highly engaged during the recruitment process and data review programme	Community leadership attends district meetings for programme and data review
Opportunity for advancement	Ad hoc advancement of exemplary CHWs to positions when open, eg promotion to senior CHW, site supervisor (box 1), or other programmatic roles, but not automatic.	New opportunities for collaboration and training available as they arise
Data	CHWs submitted paper-based monthly report on number of patients followed up	CHWs used household registers, home visit checklists, and referral forms. Senior CHWs had forms for data aggregation, sputum collection, default tracking assignments and mentorship. Site supervisors used data aggregation forms, meeting agendas, HSA checklist, and mentorship forms. (not the data used in the analysis)
Linkages to Health Systems	Site Supervisors based at health facility to partner with clinical staff and HSAs.	<ul style="list-style-type: none"> ▶ Site supervisors supported with formal checklists to use with HSAs. ▶ Clinic data for missed visits for HIV, NCDs provided directly to CHW programme for default tracking. ▶ Senior CHWs collect sputum and use MOH TB registers and forms.

CHW, community health worker; HSAs, health surveillance assistants; MOH, Ministry of Health; MUAC, mid upper arm circumference; NCDs, non-communicable diseases; STIs, sexually transmitted infections.

Box 1 Description of roles and responsibilities of community health worker (CHW) staff under the household model

Site supervisors (n=11)

Based at health facilities and primary link with clinical staff and health surveillance assistants (HSAs). Responsible for supervising senior CHWs and for data collection and review for their respective catchment areas. Also responsible for eliciting missed visits and other concerns from HSAs and communicating information to CHWs.

Senior CHWs (n=142).

Based in the community. Responsible for household visits and for supervising approximately five CHWs each. They also aggregate data from CHW paper-based registers and report to their site supervisor.

CHWs (n=935).

Based in the community. Responsible for monthly household visits (20–40 households) and for recording data in paper-based registers.

paper registers are collated and aggregated from every health facility on a monthly basis. Monthly data were downloaded from the DHIS2 platform and missing or possibly erroneous data points were checked by MoH against facility paper records.

2. Electronic medical record (EMR) system in OpenMRS platform maintained by Partners In Health (PIH), where identifiers are assigned to individual patients with HIV and/or NCD. Treatment records are updated at every clinical visit. Patient-level data were extracted from the EMR and aggregated by cluster and facility.
3. Local instance of DHIS2 maintained by PIH specifically for monitoring the HHM process monitoring indicators. Aggregated data by catchment area were entered monthly into the local instance of DHIS2.

Outcomes

Six primary outcomes and 14 secondary outcomes were defined to capture each of the areas of care the HHM programme was targeting; these are reported along with the source of the data in [box 2](#).

Statistical analysis

The unit of observation was cluster-month, and all analyses were based on aggregates at this level as generally more granular data were not available. All six clusters were observed for 27 months each: In the first 6 months, no cluster received the intervention, in the following 15 months a new cluster received the intervention every 3 months until all clusters had received the intervention, and then in the final 6 months all clusters had the intervention, for a total of 27 months ([figure 1](#)). The amount of time each cluster spent in preintervention and postintervention states therefore varied from 6 to 18 months. One exception was made for malnutrition outcomes where, instead of 6 months of preintervention data, we used 12 months of preintervention data in order to better capture seasonal effects. We took a Bayesian approach to trial design and analysis since it: (1) permits the incorporation of prior information into the analyses;

Box 2 Definitions of outcomes and data sources

Primary outcomes (monthly)

- ▶ HIV default.
Percentage of clients taking antiretrovirals who default from care. Default is defined as 8 weeks past a missed scheduled visit.
Electronic medical record (EMR)
- ▶ Non-communicable disease (NCD) default.
Percentage of clients enrolled in the NCD clinic who default from care. Default definition same as above.
EMR
- ▶ Paediatric malnutrition case finding.
Children aged 6–59 months newly enrolled in care for moderate or severe paediatric malnutrition (per 1000).
District Health Information Software II (DHIS2)
- ▶ Tuberculosis (TB) case finding.
New laboratory confirmed TB cases via a positive sputum sample (per 100 000).
DHIS2
- ▶ Family planning uptake.
Percentage of women of childbearing age newly starting family planning.
DHIS2
- ▶ First trimester antenatal care (ANC) enrolment.
Percentage of women enrolled in ANC in the first trimester.
DHIS2
- Secondary outcomes
- ▶ HIV in care and surviving.
Percentage of clients taking antiretrovirals who were retained in care and surviving.
EMR
- ▶ NCD in care and surviving.
Percentage of NCD clients who were retained in care and surviving.
EMR
- ▶ NCD hypertension default.
Percentage of clients enrolled in the NCD clinic with hypertension who default from care.
EMR
- ▶ NCD diabetes default.
Percentage of clients enrolled in the NCD clinic with diabetes who default from care.
EMR
- ▶ NCD asthma default.
Percentage of clients enrolled in the NCD clinic with asthma who default from care.
EMR
- ▶ NCD epilepsy default.
Percentage of clients enrolled in the NCD clinic with epilepsy who default from care.
EMR
- ▶ NCD mental health default.
Percentage of clients enrolled in the NCD clinic with mental health conditions who default from care.
EMR
- ▶ Moderate paediatric malnutrition case finding.
Number of children aged 6–59 months newly enrolled in treatment for moderate malnutrition (per 1000).
DHIS2
- ▶ Severe paediatric malnutrition case finding.
Number of children aged 6–59 months newly enrolled in treatment for severe malnutrition (per 1000).

Continued

Box 2 Continued

- DHIS2
 - ▶ Paediatric malnutrition inpatient admission. Number of children aged 6–59 months admitted in the nutritional rehabilitation unit (per 1000).
- DHIS2
 - ▶ Paediatric malnutrition cure. Percentage of children aged 6–59 months discharged as cured in treatment programmes for moderate or severe malnutrition.
- DHIS2
 - ▶ TB cure. Percentage of TB cases successfully completing treatment.
- DHIS2
 - ▶ Family planning uptake (long term). Women of childbearing age receiving long-term family planning methods (per 1000).
- DHIS2
 - ▶ ANC 4+ visits. Percentage of women enrolled in ANC with four or more visits.

(2) has a ‘natural’ probabilistic interpretation in terms of effect sizes; (3) can be simply incorporated into decision models and subsequent economic evaluation and (4) has no reliance on statistical significance, which would be complicated by the multiple testing and small number of clusters.³³

We conducted a Bayesian assurance analysis, which is analogous to a frequentist power calculation.³⁴ We determined the probability of there being at least a 95% posterior probability of the treatment having an effect different from (greater or less than) zero based on an aggregated prior distribution for treatment effects from an expert elicitation exercise conducted in Blantyre, Malawi in 2016. The analysis is reported in the trial protocol.²⁷ For all outcomes there was a >95% probability that there would be at least 95% probability of the treatment effect being greater than zero, except for retention in care for HIV patients where the relevant probability was 75% due to only a small effect expected.

We present summary statistics as preintervention and postintervention means and SD along with the difference and its SE. The data are also plotted against time relative to intervention roll-out and a loess smoothed average added to visually compare preintervention and postintervention trends. Plots were produced for each primary outcome against both calendar time and time relative to the intervention. A model-based analysis was conducted

following the standard linear mixed model approach for stepped-wedge cRCTs.³⁵ The model included a cluster random effect, unstructured monthly fixed effects and a dichotomous treatment indicator. No covariates were included in the model. We conducted analyses with both an informative prior, from an expert elicitation, and a weakly informative prior $N(0,5^2)$ for the treatment effect coefficient. All other parameters had weakly informative prior distributions: $N(0,5^2)$ for covariates and half t-distribution with four df for hierarchical SD terms.³⁶

For each primary outcome we estimated models with linear, logit, probit and beta distribution link functions and selected the best fitting one based on graphical posterior predictive model checks and leave-out-out cross validation.³⁷ Coefficient estimates and average marginal effects (ie, absolute risk differences) were estimated. We also report the intraclass correlation coefficient estimated from each model. Secondary outcome models were specified according to the selected related primary outcome for comparison. All models were estimated in Stan V.2.19 in R V.3.4.4.

RESULTS

The intervention was delivered according to the trial plan and a total of 162 cluster months of data were available for analysis. Table 2 shows process monitoring data and activities of the CHWs in the programme. Table 3 reports the outcome averages for the preintervention and postintervention periods and figure 2 shows trends in the outcomes over time. By the completion of roll-out, approximately 29 000 households were receiving monthly CHW visits (98% of all households) and an average of 1800 patients were being referred or accompanied to care each month. Households per CHW ranged from 31 to 41 with an average of 38 households per CHW as of the last month of observation.

The NCD monthly default rate declined from 4.2% in the preintervention period to 2.8% in the postintervention period. Secondary outcomes also exhibited favourable trends. For example, the proportion of patients in NCD care and surviving increased from an average of 95.7% to 97.1% and default rates fell across all NCD conditions with the greatest reductions observed for mental health (from 4.6% to 2.3%) and diabetic (from 4.3% to 2.3%) patients. Little change was observed in the low monthly rate of default from HIV care of 1.3%. The percentage of women enrolled in ANC in the first trimester and those receiving at least four ANC visits over

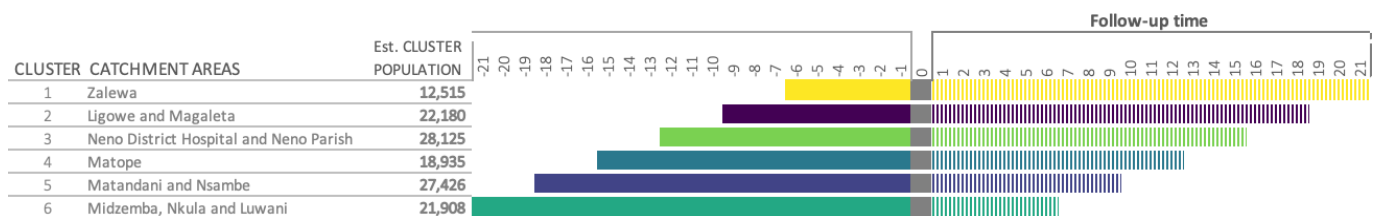


Figure 1 Timeline by cluster.

Table 2 Household (HH) ratios, HH visits and supervision

Health facilities in the cluster	HHs	CHWs	SCHWs	HHs per CHW	CHWs per SCHW	HHs visited per month,%	CHWs received supervision (target 33%),%
Zalewa	3474	111	19	31.4	5.8	97	42
Ligowe, Magaleta	4743	132	23	36.0	5.7	98	35
Neno DHO, Neno Parish	6587	159	24	41.4	6.6	97	36
Matope	3941	99	16	39.8	6.2	99	34
Matandani, Nsambe	6281	160	32	39.3	5.0	98	34
Midzemba, Nkula, Luwani	4449	116	28	38.4	4.1	97	38

CHW, community health workers; SCHW, senior community health worker.

the duration of their pregnancy increased by 11.6 and 8.2 percentage points, respectively. The detection rate of new cases of paediatric malnutrition declined by 2.1 cases per 1000 children per month.

Table 4 reports the results from the model-based analyses for the primary outcomes with both informative and weakly informative prior distributions. Treatment effects were qualitatively similar to the crude differences reported

Table 3 Summary statistics for monthly outcomes in preintervention and postintervention periods

	Outcome	Preintervention, mean (SD)	Postintervention, mean (SD)	Difference (SE)
	N (cluster-months)*	90	90	
Primary outcomes (monthly)	HIV monthly default rate (%)	1.5 (0.7)	1.3 (0.6)	-0.2 (0.1)
	NCD monthly default rate (%)	4.2 (2.0)	2.8 (1.4)	-1.4 (0.3)
	Paediatric malnutrition case finding (per 1000)	6.1 (3.6)	4.0 (2.9)	-2.1 (0.5)
	TB case finding (per 100 000)	5.7 (7.7)	3.3 (6.1)	-2.4 (1.9)
	Women newly starting family planning (%)	0.8 (0.9)	0.5 (0.4)	-0.3 (0.1)
	Women in ANC starting in first trimester (%)	18.2 (12.1)	29.7 (19.4)	11.6 (2.5)
Secondary outcomes	HIV in care and surviving (%)	98.4 (0.7)	98.6 (0.6)	0.2 (0.1)
	NCD in care and surviving (%)	95.7 (2.1)	97.1 (1.5)	1.4 (0.3)
	NCD default rate, hypertension (%)	3.4 (2.3)	2.3 (1.6)	-1.2 (0.3)
	NCD default rate, diabetes (%)	4.3 (6.7)	2.3 (3.7)	-2.1 (0.8)
	NCD default rate, asthma (%)	5.6 (3.7)	3.9 (2.8)	-1.7 (0.5)
	NCD default rate, epilepsy (%)	4.6 (3.3)	2.9 (2.7)	-1.7 (0.5)
	NCD default rate, mental health (%)	4.6 (12.8)	2.3 (3.7)	-2.3 (1.5)
	Moderate paediatric malnutrition case finding (per 1000)	4.4 (2.7)	2.5 (2.5)	-2.0 (0.4)
	Severe paediatric malnutrition case finding (per 1000)	1.7 (1.7)	1.6 (1.2)	-0.2 (0.2)
	Paediatric malnutrition inpatient admission (per 1000)	2.5 (1.3)	2.1 (1.1)	-0.4 (0.2)
	Paediatric malnutrition cure rate (%)	95.9 (9.8)	96.8 (13.1)	1.0 (1.8)
	TB successful treatment completion (%)	39.5 (40.6)	48.0 (35.3)	8.5 (12.6)
	Women receiving long term family planning (per 1000)	1.9 (3.1)	1.8 (2.9)	0.0 (0.5)
	ANC, 4+ visits (%)	36.0 (14.5)	44.3 (22.1)	8.2 (2.9)

*Except for TB outcomes where n=32 for each period.
ANC, antenatal care; NCDs, non-communicable diseases; TB, tuberculosis.

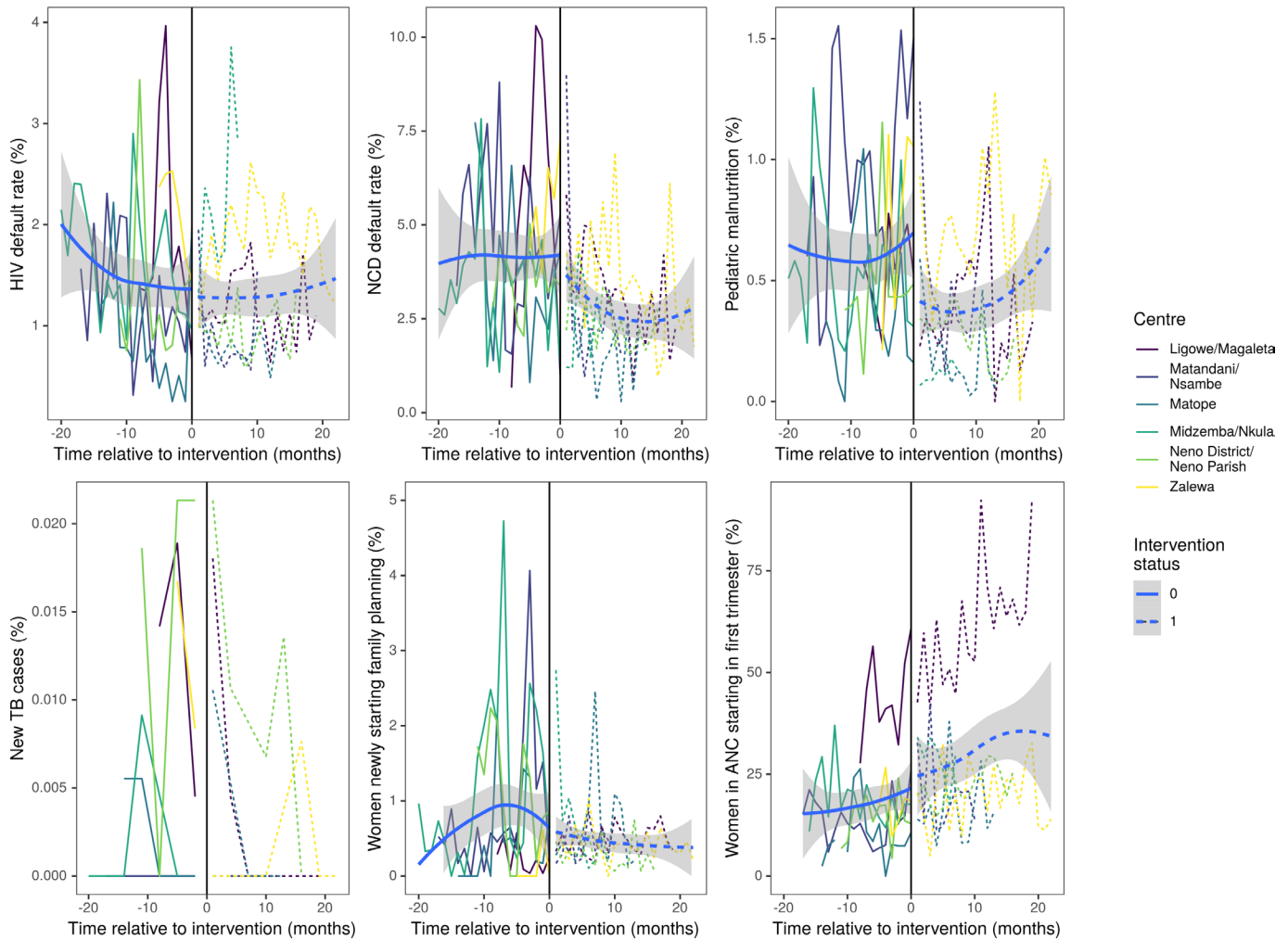


Figure 2 Primary outcomes by month for each cluster relative to intervention implementation with smoothed preintervention (solid) and postintervention (dashed) trend lines. ANC, antenatal care; TB, tuberculosis.

Table 4 Estimated model coefficients and absolute risk differences for primary outcomes

	HIV default (monthly)	NCD default (monthly)	Paediatric malnutrition case finding	Tuberculosis case finding	Family planning	Antenatal care
Informative priors						
Coefficient	-0.01	-0.25	-0.11	(Insufficient data)	(No elicitation)	0.39
95% CrI	(-0.07 to 0.06)	(-0.41 to -0.08)	(-0.19 to -0.03)	-	-	(0.23 to 0.56)
Absolute risk difference	-0.01 pp	-0.82 pp	-0.55 per 1000	-	-	6.47 pp
95% CrI	(-0.55 to 0.54)	(-2.48 to 0.54)	(-2.52 to 0.81)	-	-	(-0.30 to 15.83)
Model	Probit	Logit	Logit	-	-	Logit
ICC	0.03	0.02	0.08	-	-	0.21
Weakly informative priors						
Coefficient	0.00	-0.13	-0.48	-	-0.89	0.31
95% CrI	(-0.06 to 0.06)	(-0.31 to 0.05)	(-0.60 to -0.36)	-	(-0.99 to -0.78)	(0.13 to 0.49)
Absolute risk difference	-0.02	-0.43 pp	-2.34 per 1000	-	-0.55 pp	4.92 pp
95% CrI	(-0.56 to 0.51)	(-2.00 to 0.96)	(-6.37 to -0.39)	-	(-1.31 to -0.01)	(-1.78 to 13.46)
Model	Probit	Logit	Logit	-	Logit	Logit
ICC	0.03	0.02	0.08	-	0.03	0.21

CrI, credible interval; ICC, intraclass correlation coefficient; NCD, non-communicable disease.

Table 5 Estimated treatment effects of the intervention on secondary outcomes

Outcome	Absolute risk difference (95% CrI)
HIV, in care and surviving	0.00 pp (−0.55 to 0.57)
NCD in care and surviving	0.44 pp (−0.99 to 2.02)
NCD default, hypertension	−0.13 pp (−1.96 to 1.66)
NCD default, diabetes	0.35 pp (−5.61 to 7.47)
NCD default, asthma	−0.59 pp (−4.57 to 3.10)
NCD default, epilepsy	−1.46 pp (−5.22 to 1.55)
NCD default, mental health	−1.08 pp (−11.52 to 6.55)
Paediatric malnutrition case finding, moderate	−2.15 per 1000 (−6.70 to 0.18)
Paediatric malnutrition case finding, severe	−0.17 per 1000 (−1.35 to 0.69)
Paediatric malnutrition, admission	−0.16 per 1000 (−1.26 to 0.86)
Paediatric malnutrition, cure	−0.66 pp (−14.65 to 9.22)
Family planning, long term	−0.66 per 1000 (−2.62 to 0.14)
Antenatal care 4+ visits	3.44 pp (−3.44 to 11.70)

All models were logit models except HIV in care and surviving. CrI, credible interval; NCD, non-communicable disease; pp, percentage points.

in table 3, although were generally smaller in magnitude. For example, the intervention was estimated to reduce the monthly NCD default rate by −0.82 percentage points (95% credible interval (CrI): −2.54 to 0.51), equivalent to a OR of 0.78 (CrI 0.66 to 0.92). This compares to a crude risk difference of −1.4 percentage points. The treatment effect was smaller in magnitude under weakly informative prior distributions. Reductions in paediatric malnutrition and family planning, and an increase in ANC use were similar to the crude differences.

Reliable monthly data for TB outcomes could not be obtained so a model-based analysis was not conducted. Post-intervention around 3% of sputum samples submitted by CHWs were positive for TB and CHWs were the source of 69% of all cases of chronic cough that were tested in a facility. The TB case finding rate declined from an average of 5.7 new cases per 100 000 per month to 3.3 (table 2), and the percentage of patients successfully completing treatment increased from 39.5% to 48.0%.

Table 5 reports the estimated treatment effects for the secondary outcomes. The treatment effects were smaller in magnitude than the crude differences and accompanied by relatively wide CrIs that all included zero. The sign (reduction or increase) of effects was consistent across outcomes within the same clinical category, that is, the posterior mean effect was a reduction in all NCD default rates (of between approximately 5% and 35% of baseline rates), a reduction for all paediatric malnutrition outcomes (of 10%–50% of baseline values), and

an increase in all ANC outcomes (of approximately 15%–30% of baseline rates).

DISCUSSION

In this study, we present results from a polyvalent CHW model which expanded an existing programme to meet a more diverse set of health needs in a very poor rural setting served by several public health facilities. Assigning CHWs to every household, called the HHM, is increasingly common.³⁰ Our results provide evidence that such a model can expand health coverage by reducing default rates from chronic care and improving uptake of ANC. Importantly, existing HIV programme success was not harmed by the expansion of the CHW role; we did not anticipate or observe changes in HIV retention in care, given long-term survival and retention rates above 90% in Neno district prior to the study.¹¹

A principal aim of the intervention was to improve retention of patients enrolled in NCD care, approximately 5% of whom technically defaulted each month, meaning they had not been seen for eight or more weeks after a missed routine appointment. The NCD clinic cohort at the conclusion of the study was around 12 000 patients, a growth of more than 8000 patients over the course of the intervention, and the intervention reduced the monthly default rate by approximately 0.8 percentage points. This translates into approximately 1200 additional patients being retained in care each year because of the intervention, assuming that none of the defaulters would have otherwise returned to care. This demonstrates how employing polyvalent CHWs to track patients in their homes longitudinally is an effective contributor to retaining patients in care, a critical finding given the significant burden of NCDs in Malawi. Similarly, previous work, including our early work in Neno district, suggests that CHWs can play a key role in increasing ANC visits during the first trimester of pregnancy and maintaining ANC attendance over the course of the pregnancy, a key part of Malawi's strategic plan.^{38 39} Our results suggest this effect can be achieved as part of a polyvalent multi-condition programme, not only as a result of a vertical programme focused on maternal health.

These results further suggest that improved health outcomes are realised even more when CHW interventions are coupled with a well-designed and well-managed patient-centred clinical programme at the facility level. Neno district has one of the best chronic care programmes in Malawi, as evidenced by excellent HIV and NCD patient outcomes in the Integrated Chronic Care Clinic, a well-coordinated and documented treatment and care programme for clients living with chronic conditions.^{40 41} Neno did not, however, have outlying malnutrition or TB programmes at the time of the study. Correspondingly, the effect of the HHM on the TB and malnutrition outcomes was not observed. This suggests some level of risk in implementing polyvalent CHW programmes, in that their effects may not be detectable at a facility that

does not have correspondingly strong clinical programming or reliable data systems.

This point is underscored by the malnutrition and TB findings. It was hypothesised during intervention design that screening children in the home would identify cases of malnutrition that were missed by community screening, possibly diagnosing children earlier in the course of disease. However, our results do not support the hypothesis that we would see an increase in cases. Process monitoring data collected during the HHM implementation showed that CHWs were reliably visiting households, and monthly meetings, CHW register review and supervisory spot checks did not reveal gaps in performing screening children under 5 for malnutrition each month. It is therefore unlikely that a lack in performing MUAC explains the nutrition results. Several reasons could help explain this. First, the prevalence of undernutrition had been declining in Malawi, following a severe hunger crisis in preceding years, up to and including 2018, so it is logical that case identification in Neno would also decrease.^{42 43} Second, a supply side problem is possible, as facilities tend not to enrol children when food supplements are stocked out, thus undercounting true diagnoses in the population, and we did not track stock outs as part of this research. Third, there could have been some over-reporting of under 5 malnutrition cases prior to the intervention. This pattern had been observed during times of inconsistent supply; facilities would report extra cases in order to avoid future stockouts. Lastly, though this alone would not explain a decline in malnutrition detection, there could be quality issues with interpretation of MUAC measurement by CHWs as this is more of a technical exercise than they had previously been requested to do.

No evidence was found that the intervention increased the identification of TB cases in Neno district. TB data were limited to quarterly reports rather than monthly, with some quarters having missing data, so we were limited in our power to show a difference. However, results do suggest that having CHWs consistently screen household members for TB and collect sputum is feasible. This is similar to experience in Ethiopia, where 2.4% of those submitting sputum were smear positive.⁴⁴ CHWs were submitting the majority of the samples examined in Neno district, and 1 in 34 was positive, similar to the findings in Ethiopia.⁴⁴

This rigorous evaluation of a polyvalent CHW programme in rural Malawi contributes several valuable lessons in the design and implementation of CHW programmes. First, our results suggest that a robust connection to quality primary care is crucial. CHWs perform complementary tasks, as opposed to operating in parallel or as a replacement for primary care. The most significant impacts from the HHM programme correspond to strong primary care programmes in Neno for chronic disease and maternal health.^{11 41} We found that interventions requiring both CHWs and complex health facility interventions are the most challenging and

complex to implement, but present the highest potential as solutions are found. With respect to TB services, the intervention also worked to ensure health facilities had the capacity to examine the increased number of sputum samples referred from CHW TB screening. As a result, the number of patients tested for TB during this period increased. Similar attention needs to be paid to the supply side for paediatric malnutrition and family planning. This discussion around primary care is particularly important considering that many disease-based CHW programmes are subject to vertical funding mechanisms. Our work highlights the need to focus on long-term investment in integrated CHW programmes, thus addressing the continuum of the primary care system best positioned to produce impact at population level.

Second, other components of primary care can have a large impact on findings. Our team acknowledges the role of leadership—facilities with strong leadership, consistent data review meetings and good communication among staff tended to more smoothly take up the intervention and interact with it in positive ways. Additionally, integration of data systems is a complex but necessary challenge. Data systems for CHWs are extremely complex to implement and must be connected to facility data systems. We confronted many hurdles in our attempt to use public data systems, but despite the challenges, we would still recommend this approach in order to strengthen public systems rather than create parallel ones. Indeed, routine evaluation of programmes like this should be incorporated into roll-outs where possible. However, the available data and data quality does limit the ability to isolate impact from components of complex systems requiring CHW action such as referral, laboratory action (such as diagnostic confirmation), and clinical action (such as enrolment).

Finally, our experience with the HHM suggests that the matching of programme aims with CHW skills and competencies is important and warrants more research. For example, factors such as the educational background and training of CHWs may be key, as well as compensation, workload and CHW to household ratios. For example, we did not find evidence of any difference in the uptake of family planning, which could be due to the complexity of the intervention and counselling required or the fact that CHWs may be related/acquainted with their clients, along with external factors such as broader societal issues or religious affiliation of some clinics, or challenges on the facility supply side. Evidence supporting this was found in a different research study, revealing that very few households are asked about family planning by their CHWs (unpublished data). Qualitative follow-up suggested that CHWs reported difficulty discussing sensitive topics such as sexually transmitted infections with their friends and neighbours (unpublished data). Further investigation is ongoing to explain this effect; nevertheless, CHW intervention alone for this complex issue may not suffice without additional complementary culturally appropriate methods.

There are several limitations to this analysis. As indicated the quality of the routinely collected data used for this evaluation (namely DHIS2) is limited in some instances. These data, manually aggregated by over-worked clinical staff, are entered in large volumes into the electronic platform by the district data team, which makes them prone to errors.⁴⁵ Data points were cross-checked against paper records and triangulated with any other comparable data sources or reporting systems. Nevertheless, data for TB and malnutrition were considered of poor quality. Because our data sources were from CHWs and clinical care, we were also not able to track population surveillance data during the study in order to detect changes in population prevalence of specific conditions, such as malnutrition. Second, intervention fidelity was preserved to the extent possible over time, but changes such as health facility staff and leadership turnover, improvements in staff knowledge and changes within the health system external to the CHW programme inevitably occurred. These changes could have impacted our primary (and downstream) indicators that we could not measure explicitly. Indeed, differences in crude and model-based effect estimates suggest a confounding secular trend in the same direction as the intervention effects. Next steps to address some of these limitations include robust initiatives around data quality, particularly for the public sector and ongoing improvement of the new supervision cadre. Ongoing research includes time motion studies to investigate how CHWs allocate their time as well as qualitative research to help explain some of these quantitative findings.

The findings of the study are in agreement with the National Community Health Strategy (2017–2022), which highlights that the provision of quality, integrated community health services that are affordable, culturally acceptable, scientifically appropriate and accessible to every household requires a revised community health system that is designed to be community led. The learnings of connecting the CHWs to the primary care system may be of particular import in this regard, and this work could provide a platform for future standardisation of elements such as training, data systems, linkages to primary care and incentives. The polyvalent, HHM programme provides a model of how the communities can be systematically organised to participate in health, contributing to the strategy's vision and mission. For example, part of the strategy is to drive down maternal mortality ratio from 439 to 350 per 100 000 live births by promoting ANC facility visits which the HHM programme was able to achieve.

Polyvalent CHW programmes may be able to replicate the success of single focus programmes evidenced in multiple countries while reducing the overall programme cost as workflows are combined. Ultimately, a polyvalent approach such as the household-based model can expand coverage and address a wide range of health needs in a population while maintaining existing gains within disease programmes. In this study, evidence

suggests that CHWs can simultaneously improve attendance and reduce default rates across a range of conditions including chronic NCDs, maternal care and HIV care. However, we did not find evidence that CHWs were able to improve nutrition or TB case finding, requiring more complex tasks, although outcomes did not worsen. This may suggest more intensive training is required, that staff with greater experience and qualification are required for these tasks, and/or that the primary care systems need additional strengthening in tandem with community interventions. Further research of polyvalent programmes is required to support their optimal configuration.

Author affiliations

¹Partners In Health, Neno, Malawi

²Division of Global Health Equity, Brigham and Women's Hospital, Boston, Massachusetts, USA

³Department of Global Health and Social Medicine, Harvard Medical School, Boston, MA, USA

⁴Human Centered Design & Engineering, University of Washington, Seattle, Washington, USA

⁵Swiss Tropical and Public Health Institute, Basel, Switzerland

⁶University of Basel, Basel, Switzerland

⁷Ministry of Health, Neno, Malawi

⁸Partners In Health, Boston, Massachusetts, USA

⁹RAND, Boston, Massachusetts, USA

¹⁰University of Warwick, Coventry, UK

¹¹Institute of Applied Health Research, University of Birmingham, Birmingham, UK

Twitter Emily B Wroe @emwroe and Samuel I Watson @siwatson

Acknowledgements We would like to thank the Ministry of Health in Neno District, Malawi for their support of this programme and the patients in Neno District who work with us to improve health systems in Neno District. Implementation of the CHW Household Model in Neno involved the hard work of many people, and the authors are endlessly grateful to the work and dedication of Dr Ravi Gupta, Liberty Neba, Clement Trapence, Dr Alexandra Priebe, Sitalire Kapira, Bright Mailosi, Robert Kawonga, Victor Kanyema, Edwin Kambanga, Hilda Mbalati, Russel Msiska, George Mhone, Precalia Chipondeponde, Tafwirapo Chihana, Charles Malindi, Jeanel Drake, Lila Kerr, Katherine Ruffing, Paul Gondwe, Fainala Phiri, Grant Gonani, Patrick Phiri, Brazilia Mose, Sangster Gome, Ganizani Mkwate, Nelson Mwale. The team is also grateful to the extensive work from CHW Site Supervisors Anga Sawasawa, James Lipenga, John Kaiya, Christopher Kachingwe, Amos Ganisha, Elizabeth Chikapa, Alfred Thoza, Robert Jackson, Luckson Chaluchalu, Dyson Seven, Luke Cham'mudzi, Ignatius Katema, Chancy M'namjmwada, Piirani Maluwa, who were in continuous movement launching and maintain the household model. And lastly but not least, the authors are also indebted to a numerous number of HSAs, facility in-charges, program coordinators, various health care workers and community structures that played different roles during implementation of the program. Special thanks to Wagner Foundation who helped make the publication of this paper possible. RL is supported by the NIHR ARC West Midlands.

Contributors EBW, ELD, BN, CK, RM, AVK, HM, BC and LN conceptualised the household model, tailored it to the setting, designed the training and data collection system, and led its implementation and data collection. SIW, RL, CB, ELD, EBW, RM, AM and LD developed the methodology to evaluate the model, with SIW developing the quantitative analysis plan. Throughout the study, EBW, BN, ELD, AVK, CK, MA, HM, BC, BP, LN and EPLN provided ongoing oversight, data review and quality control. EBW, SIW and AVK drafted the first version of the manuscript. BN, ELD, AVK, CK, MA, LD, HM, BC, BP, AM, RM, CB, LN, EPLN, DP and RL provided substantive comments and revisions to the manuscript.

Funding The authors have not declared a specific grant for this research from any funding agency in the public, commercial or not-for-profit sectors.

Competing interests None declared.

Patient and public involvement statement The Ministry of Health in Neno District and its advisory committee, which includes community members, were

involved in the design of the Community Health Worker program in Neno. For this trial, when the program was redesigned to incorporate more conditions, the committee was consulted and updated every 6 months during the program, which is routine for all health programming in Neno District by Partners In Health. In addition, community members and community health workers are consulted and involved in the design of the CHW intervention and the monitoring of its progress.

Patient consent for publication Not required.

Ethics approval The trial received ethical approvals from the Malawian National Health Science Research Committee (#16/11/1694) in Lilongwe, Malawi; Partners Healthcare Human Research Committee (#2017P000548/PHS) in Boston, Massachusetts, USA; and the Biomedical and Scientific Research Ethics Subcommittee (REGO-2017-2060) at the University of Warwick, Coventry, UK.

Provenance and peer review Not commissioned; externally peer reviewed.

Data availability statement Data are available on reasonable request. Data collected for this study will be made available to others as aggregate and de-identified data. The study protocol is published in a peer-reviewed journal, and supplemental materials include the CHW procedures and the data forms and data flow used in the project. Data and programmatic documents will both be shared via email request to the first author, and additional analysis proposals must be discussed and approved by the first and last authors to ensure dataset is well understood.

Supplemental material This content has been supplied by the author(s). It has not been vetted by BMJ Publishing Group Limited (BMJ) and may not have been peer-reviewed. Any opinions or recommendations discussed are solely those of the author(s) and are not endorsed by BMJ. BMJ disclaims all liability and responsibility arising from any reliance placed on the content. Where the content includes any translated material, BMJ does not warrant the accuracy and reliability of the translations (including but not limited to local regulations, clinical guidelines, terminology, drug names and drug dosages), and is not responsible for any error and/or omissions arising from translation and adaptation or otherwise.

Open access This is an open access article distributed in accordance with the Creative Commons Attribution Non Commercial (CC BY-NC 4.0) license, which permits others to distribute, remix, adapt, build upon this work non-commercially, and license their derivative works on different terms, provided the original work is properly cited, appropriate credit is given, any changes made indicated, and the use is non-commercial. See: <http://creativecommons.org/licenses/by-nc/4.0/>.

ORCID iDs

Emily B Wroe <http://orcid.org/0000-0002-9152-9553>

Richard Lilford <http://orcid.org/0000-0002-0634-984X>

REFERENCES

- WHO. *Global health workforce alliance. global experience of community health workers for delivery of health related millennium development goals*. Geveva: WHO, 2010: 377.
- Perry HB, Zulliger R, Rogers MM. Community health workers in low-, middle-, and high-income countries: an overview of their history, recent evolution, and current effectiveness. *Annu Rev Public Health* 2014;35:399–421.
- Schneider H, Okello D, Lehmann U. The global pendulum swing towards community health workers in low- and middle-income countries: a scoping review of trends, geographical distribution and programmatic orientations, 2005 to 2014. *Hum Resour Health* 2016;14:1–12.
- Lapidos A, Lapedis J, Heisler M. Realizing the value of community health workers - new opportunities for sustainable financing. *N Engl J Med* 2019;380:1990–2.
- Kim K, Choi JS, Choi E, et al. Effects of community-based health worker interventions to improve chronic disease management and care among vulnerable populations: a systematic review. *Am J Public Health* 2016;106:e3–28.
- Watson SI, Sahota H, Taylor CA, et al. Cost-Effectiveness of health care service delivery interventions in low and middle income countries: a systematic review. *Glob Health Res Policy* 2018;3:17.
- World Health Organization. *Global experience of community health workers for delivery of health related millennium development goals: a systematic review, country case studies and recommendations for integration into National health systems 2010*.
- Satti H, Motsamai S, Chetane P, et al. Comprehensive approach to improving maternal health and achieving mdg 5: report from the mountains of Lesotho. *PLoS One* 2012;7:e42700.
- Johnson AD, Thiero O, Whidden C, et al. Proactive community case management and child survival in periurban Mali. *BMJ Glob Health* 2018;3:e000634.
- Rich ML, Miller AC, Niyigena P, et al. Excellent clinical outcomes and high retention in care among adults in a community-based HIV treatment program in rural Rwanda2012;59:e35–42.
- Wroe EB, Dunbar EL, Kalanga N, et al. Delivering comprehensive HIV services across the HIV care continuum: a comparative analysis of survival and progress towards 90–90–90 in rural Malawi. *BMJ Glob Health* 2018;3:e000552.
- Ramathebane MM, Makatjane TJ, Thetsane RM, et al. Assessment of tuberculosis knowledge among Lesotho village health workers and utilisation of their tuberculosis services by the communities they serve. *Afr J Prim Health Care Fam Med* 2019;11:1–7.
- Torpey KE, Kabaso ME, Mutale LN, et al. Adherence support workers: a way to address human resource constraints in antiretroviral treatment programs in the public health setting in Zambia. *PLoS One* 2008;3:e2204.
- Agarwal S, Curtis SL, Angeles G, et al. The impact of India's accredited social health activist (ASHA) program on the utilization of maternity services: a nationally representative longitudinal modelling study. *Hum Resour Health* 2019;17:68.
- Kachimanga C, Dunbar EL, Watson S, et al. Increasing utilisation of perinatal services: estimating the impact of community health worker program in Neno, Malawi. *BMC Pregnancy Childbirth* 2020;20:1–10.
- Abdel-All M, Putica B, Praveen D, et al. Effectiveness of community health worker training programmes for cardiovascular disease management in low-income and middle-income countries: a systematic review. *BMJ Open* 2017;7:e015529–11.
- Khetan AK, Purushothaman R, Chami T, et al. The effectiveness of community health workers for CVD prevention in LMIC. *Glob Heart* 2017;12:233–43.
- Abrahams-Gessel S, Denman CA, Montano CM, et al. Training and supervision of community health workers conducting population-based, noninvasive screening for CVD in LMIC: implications for scaling up. *Glob Heart* 2015;10:39–44.
- Mishra SR, Lygidakis C, Neupane D, et al. Combating non-communicable diseases: potentials and challenges for community health workers in a digital age, a narrative review of the literature. *Health Policy Plan* 2019;34:55–66.
- Jeet G, Thakur JS, Prinja S, et al. Community health workers for non-communicable diseases prevention and control in developing countries: evidence and implications. *PLoS One* 2017;12:e0180640–21.
- Schwarz D, Kim J-H, Ratcliffe H, et al. The status of Ghanaian community health workers' supervision and service delivery: descriptive analyses from the 2017 performance monitoring and accountability 2020 survey. *Gates Open Res* 2019;3:1468.
- Ministry of Health, Government of the Republic of Malawi. *National community health strategy 2017–2022*.
- Guenther T, Nsona H, Makuluni R, et al. Home visits by community health workers for pregnant mothers and newborns: coverage plateau in Malawi. *J Glob Health* 2019;9:010808.
- Callaghan-Koru JA, Nonyane BAS, Guenther T, et al. Contribution of community-based newborn health promotion to reducing inequities in healthy newborn care practices and knowledge: evidence of improvement from a three-district pilot program in Malawi. *BMC Public Health* 2013;13:1052.
- McBain RK, Petersen E, Tophof N, et al. Impact and economic evaluation of a novel HIV service delivery model in rural Malawi. *AIDS* 2017;31:1999–2006.
- Hemming K, Haines TP, Hilton PJ, et al. The stepped wedge cluster randomised trial: rationale, design, analysis, and reporting. *BMJ* 2015;350:h391.
- Dunbar EL, Wroe EB, Nhlema B, et al. Evaluating the impact of a community health worker programme on non-communicable disease, malnutrition, tuberculosis, family planning and antenatal care in Neno, Malawi: protocol for a stepped-wedge, cluster randomised controlled trial. *BMJ Open* 2018;8:e019473.
- Malawi National Statistics Office. 2008 population and housing census: population projections, 2008. Available: http://www.nsomalawi.mw/index.php?option=com_content&view=article&id=106&Itemid=6
- National Statistical Office (NSO)[Malawi] and ICF. *2015–2016 Malawi demographic and health survey key findings*. Zomba, Malawi, and Rockville, Maryland, USA: NSO and ICF, 2017: 1–20.
- Palazuelos D, Jabateh LM, Choi M, et al. Early lessons from Launching an innovative community health household model across 3 country contexts. *Glob Health Sci Pract* 2021;9:S168–78.
- USAID Health Care Improvement - Project. *Community health worker assessment and improvement matrix (CHW AIM): a toolkit for*

- improving community health worker programs and services, 2011. Available: <https://www.who.int/workforcealliance/knowledge/toolkit/54/en/>
- 32 Brown C, Lilford R, Griffiths F, *et al.* Case study of a method of development of a selection process for community health workers in sub-Saharan Africa. *Hum Resour Health* 2019;17:75.
 - 33 Turner RM, Omar RZ, Thompson SG. Bayesian methods of analysis for cluster randomized trials with binary outcome data. *Stat Med* 2001;20:453–72.
 - 34 O'Hagan A, Stevens JW, Campbell MJ. Assurance in clinical trial design. *Pharm Stat* 2005;4:187–201.
 - 35 Hemming K, Taljaard M, Forbes A. Analysis of cluster randomised stepped wedge trials with repeated cross-sectional samples. *Trials* 2017;18:101.
 - 36 Gelman A, Jakulin A, Pittau MG, *et al.* A weakly informative default prior distribution for logistic and other regression models. *Ann Appl Stat* 2008;2:1360–83.
 - 37 Gelman A, Hwang J, Vehtari A. Understanding predictive information criteria for Bayesian models. *Stat Comput* 2014;24:997–1016.
 - 38 Malawi Ministry of Health. Health sector strategic plan II (2017-2022) 2017.
 - 39 Kachimanga C, Malindi C, Limbe G, *et al.* Using community health (CHWs) to increase access to maternal health services—preliminary findings from Neno, Malawi. *Ann Glob Health* 2016;82:392.
 - 40 Wroe EB, Kalanga N, Dunbar EL, *et al.* Expanding access to non-communicable disease care in rural Malawi: outcomes from a retrospective cohort in an integrated NCD–HIV model. *BMJ Open* 2020;10:e036836–9.
 - 41 Wroe EB, Kalanga N, Mailosi B, *et al.* Leveraging HIV platforms to work toward comprehensive primary care in rural Malawi: the integrated chronic care clinic. *Healthc* 2015;3:270–6.
 - 42 Doctor HV, Nkhana-Salimu S. Trends and determinants of child growth indicators in Malawi and implications for the sustainable development goals. *AIMS Public Health* 2017;4:590–614.
 - 43 World Bank. Prevalence of underweight, weight for age (% of children under 5) - Malawi. Data 2020.
 - 44 Merid Y, Mulate YW, Hailu M, *et al.* Population-Based screening for pulmonary tuberculosis utilizing community health workers in Ethiopia. *Int J Infect Dis* 2019;89:122–7.
 - 45 Farnham A, Utzinger J, Kulinkina AV, *et al.* Using district health information to monitor sustainable development. *Bull World Health Organ* 2020;98:69–71.